

CHARLES G. KOCH CHAIRMAN AND CHIEF EXECUTIVE OFFICER

September 24, 2010

"If not us, who? If not now, when?"

That question was posed by a member of our network of business and philanthropic leaders, who are dedicated to defending our free society. We cannot rely on politicians to do so, so it is up to us to combat what is now the greatest assault on American freedom and prosperity in our lifetimes.

Twice a year our network meets to review strategies for combating the multitude of public policies that threaten to destroy America as we know it. These meetings have been critical in improving and expanding our efforts.

Our next meeting will be held January 30-31, 2011, at the Rancho Las Palmas Resort in Rancho Mirage, California. You would be a valuable addition to our gathering, and we hope you can join us.

In Palm Springs, we will assemble an exceptional group of leaders along with a strong line-up of speakers. Together, we will develop strategies to counter the most severe threats facing our free society and outline a vision of how we can foster a renewal of American free enterprise and prosperity.

At our most recent meeting in Aspen, our group heard plans to activate citizens against the threat of government over-spending and to change the balance of power in Congress this November. In response, participants committed to an unprecedented level of support. The important work being done with these initiatives continues. However, even if these efforts succeed, other serious threats demand action.

Everyone benefits from the prosperity that emerges from free societies. But that prosperity is under attack by the current Administration and many of our elected officials. Their policies threaten to erode our economic freedom and transfer vast sums of power to the state. We must stop – and reverse – this internal assault on our founding principles.



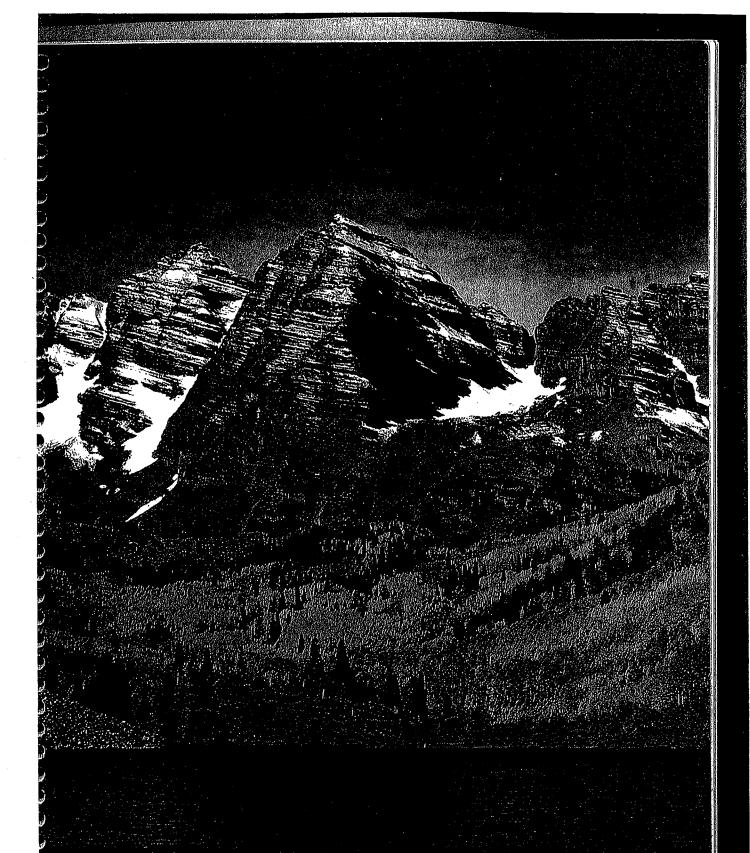
Fighting back with incremental changes will only lead to a slower rate of decline. We must dedicate ourselves to making major advances in the direction of economic freedom. Our goal for these meetings must be to advance ideas that strengthen that freedom, beat back the unrelenting attacks and hold elected leaders accountable.

To give you a better idea of the nature of this event, I have enclosed the program from our Aspen meeting. While we will have great speakers and a beautiful setting, our ultimate goal is not "fun in the sun." This is a gathering of *doers* who are willing to engage in the hard work necessary to advance our shared principles. Success in this endeavor will require all the help we can muster.

Your active participation would increase our probability of success during this pivotal time in our nation's history. We hope to see you in Palm Springs, January 30-31.

Sincerely,

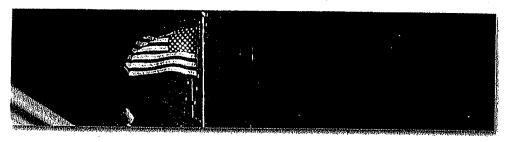




Understanding and Addressing Threats to American Free Enterprise and Prosperity

ASPEN

ST. REGIS RESORT



GOALS & MISSIONS

At our seminars, we work to understand and address the threats to American free enterprise and prosperity. These meetings provide an opportunity to discuss these threats and the appropriate strategies to counter them. To that end, we focus on four main objectives:

- Attracting principled leaders and investors who will effectively defend our free society
- Sharing best practices and opportunities to defend our free enterprise system from destructive public policies
- Fashioning the message and building the education channels to reestablish widespread belief in the benefits of the principles of a free and prosperous society
- Building principled, effective institutions that identify, educate and mobilize citizens in pursuit of a free and prosperous society

Our seminars bring together business and philanthropic leaders who possess the vision and knowledge to develop innovative strategies to achieve results. The combination of knowledgeable speakers and motivated participants produces a dynamic environment that inspires creative approaches to advancing a free society.

CONFIDENTIALITY AND SECURITY

In order to understand issues and develop strategies more effectively, the proceedings of this meeting are confidential. The meetings are closed to the public, including media. Please be mindful of the security and confidentiality of your meeting notes and materials, and do not post updates or information about the meeting on blogs, social media such as Facebook and Twitter, or in traditional media articles. These meetings are invitation-only and nametags should be worn for all meeting functions.



Saturday, June 26

12:00 - 6:00 pm ST. REGIS LOBBY

Seminar Registration

You may pick up your seminar materials, including your nametag and an updated copy of this booklet. For security purposes, please remember to wear your nametag to all seminar functions.

4:30 – 6:00 pm MILL STREET COURTYARD Arrivals at the St. Regis

Welcome Reception for Locals and Early

Enjoy a cocktail and some conversation with your fellow participants at this informal kick-off to our time together.

6:15 - 8:30 pmVARIOUS LOCATIONS Small Group Dinners

Enjoy the company of other participants at one of these small dinners centered on areas of focus for our meeting. Policy experts and seminar speakers relevant to each dinner topic will make brief remarks to help facilitate a broader discussion. If you have not indicated your interest in participating, please contact us. Groups will gather after the reception and walk to the dinner locations. Topics include:

- November 2010: What's at stake? What is the range of possible outcomes? Will this be a watershed election year?
- The Bankrupting of America: Are Americans waking up to the negative consequences of government growth and spending? What messages cut through the clutter? Will this issue be of concern to voters this fall?



- Energy and Climate: What drives the regulatory assault on energy? What are the economic and political consequences of this? How discredited is the climate change argument? What effect does this have on the electorate, especially in key states?
- Higher Education: At a time when we face so many immediate threats, how do we also maintain focus on longer-term investments in higher education? What leveraged opportunities exist on campuses now that make a real difference in advancing liberty?
- Issue Micro-Targeting: What gaps do we face in thoroughly understanding the electorate? What has been learned from research so far? How can we take advantage of this advanced technology?

Sunday, June 27

9:00 am - 4:00 pm CAPITOL ROOM, LOWER LEVEL

11:15 am – 12:45 pm ASPEN ROOM MAIN LEVEL Seminar Registration and Hospitality Center If you did not pick up meeting materials on Saturday, you may pick up those materials today in the Capitol Room on the lower level of the St. Regis. You might also enjoy a snack or visit with your fellow participants.

An Introduction to these Meetings for First-Time Participants

Participants new to these meetings are invited to a welcome luncheon to learn about the strategic framework that has guided past success and that guides future action.

Richard Fink, Koch Industries



1:00 – 1:40 pm Grand Ballroom Lower Level The Threats to American Freedom and Prosperity

We are undergoing the greatest internal assault on American freedom and prosperity in our lifetimes. Rather than cede ground to more government, we must strengthen economic freedom. Business leaders have an important role to play in promoting prosperity, countering the dangerous attacks on our founding principles, and reversing this trend.

Charles Koch, Koch Industries

1:40 – 2:10 pm Grand Ballroom What's the Outlook for Future Prosperity? Government spending continues to climb to dangerously high levels, putting our economy at risk. This session will explore the precarious path that we are on, led by one of the analysts best known for predicting the financial crisis.

Peter Schiff, Euro Pacific Capital

2:10 – 2:30 pm Grand Ballroom Q&A with Charles Koch and Peter Schiff

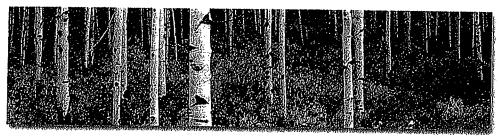
2:30 - 2:50 pm

Break

2:50 – 3:50 pm Grand Ballroom

Understanding the Persistent Threats We Face The current administration swept into office with a promise to "fundamentally transform America." From the nationalization of healthcare to the rising power of unions, as well as a push for major new climate and energy regulations, financial regulation, and even more government spending, there is no lack of significant threats for us to understand and address.

Moderated by Steve Moore, The Wall Street Journal Phil Kerpen, Americans for Prosperity Ramesh Ponnuru, National Review Peter Wallison, American Enterprise Institute



3:50 - 4:30 pm Grand Ballroom

An Integrated Strategy to Address These Threats While the threats we face are significant, we have seen progress. Building on the lessons learned from the past and capitalizing on several unique opportunities we face this year, we believe there is a way to reverse this present course and build a more prosperous future.

Richard Fink, Koch Industries

4:30 - 6:30 pm

Free Time

6:30 – 9:00 pm FOUNTAIN COURTYARD Reception and Dinner at the St. Regis

Is America on the Road to Serfdom?

Glenn Beck

9:00 – 10:15 pm RESTAURANT BAR MAIN LEVEL

Cocktails and Dessert Reception hosted by Donors Trust

Conclude your evening with a cocktail or dessert at the St. Regis' Restaurant Bar.

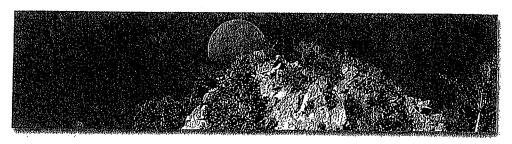
Monday, June 28

7:30 – 8:30 am FOUNTAIN COURTYARD Breakfast Buffet and Presentation

7:50 – 8:30 am FOUNTAIN COURTYARD We're Spending Too Much

Americans are increasingly concerned with the growth of government, but we also need a positive vision of what smaller government means, a vision that goes beyond lower taxes and economic efficiency. Without that positive vision, the appeal of liberty is limited. This presentation provides a vision of how we can regain the moral high ground and make a new case for liberty and smaller government that appeals to all Americans, rich and poor.

Russ Roberts, Mercatus Center



AGENDA

8:30 - 8:45 am

Break and Transition to Grand Ballroom

8:45 – 9:30 am Grand Ballroom

Understanding This Electorate
This spring's primaries have produced many surprises
and upsets. What is causing this electorate to vote
the way they are? What does this mean for the
November elections? This session will offer insight
into the mood of this year's electorate.

Michael Barone, The Almanac of American Politics

9:30 – 10:30 am Grand Ballroom

Framing the Debate on Spending
Polls show that the American public is deeply
concerned about government growth and spending –
and they are making their frustrations known. In this
session, we will better understand if this is a fleeting

circumstance or one that holds opportunities for advocates of free enterprise into the future.

Nancy Pfotenhauer Jeff Crank, Americans for Prosperity - Colorado Veronique de Rugy, Mercatus Center Gretchen Hamel, Public Notice

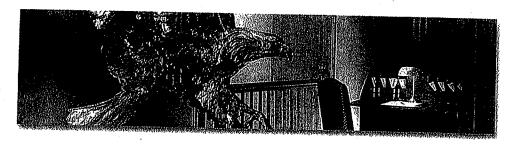
10:30 - 10:50 am

Break

10:50 am - 11:50 pm GRAND BALLROOM Mobilizing Citizens for November
Is there a chance this fall to elect leaders who are more strongly committed to liberty and prosperity?
This session will further assess the landscape and offer a strategic plan to educate voters on the

importance of economic freedom.

Sean Noble Karl Crow, Themis Mark Mix, National Right to Work Tim Phillips, Americans for Prosperity



11:50 - 12:05 pm

Break and Transition to Lunch in the Fountain Courtyard

12:05 – 2:00 pm FOUNTAIN COURTYARD

Lunch Buffet & Next Steps

Winning the Fight between Free Enterprise and Big Government

America was built on the free enterprise system. That's how America became a prosperous nation with abounding opportunities for all. Now, freedom is under a relentless attack. What happens if it slips away? Arthur Brooks will share with us how free enterprise is more than an economic system — it is a moral imperative, and we must defend it at all costs.

Arthur Brooks, American Enterprise Institute

2:00 - 2:15 pm

Break

2:15 - 3:00 pm

Small Group Discussions

These five discussion-oriented sessions offer you the opportunity to explore several topics that go beyond the issues already discussed. We will hold these sessions twice so that you may attend the two that most interest you.

ASTOR LIBRARY, 4TH FLOOR

Opportunities in Higher Education: For longterm success, we must develop future leaders committed to the principles of a free society. Can we have a major impact in higher education over the next ten years? Where are the most leveraged opportunities for investment?

Russ Roberts, Mercatus Center Kristen Short, Charles G. Koch Charitable Foundation Ryan Stowers, Charles G. Koch Charitable Foundation



MAROON BELLS, BALLROOM LEVEL

Decision-Making in Philanthropy: How can you maximize the impact of your gift-giving? What different giving options are available to you? How can you determine which groups and causes are effective? Advisors to several of America's most generous philanthropists will share their experiences in working toward strategic and informed decisions.

Annie Dickerson Mina Nguyen Michael Sullivan

CAPITOL ROOM, BALLROOM LEVEL

K-12 Ed Reform & Charter Schools: What is the best way to reform our education system? How can we ensure children learn core concepts? This discussion will explore what is working and what the future holds for K-12 reform.

John Bryan

PYRAMID ROOM, BALLROOM LEVEL

Judicial Elections: Several states this year will hold important judicial elections. Is there an opportunity here for advocates of free enterprise to have their voices heard?

David Chavern, U.S. Chamber of Commerce Kevin Watson, U.S. Chamber of Commerce

Aspen Room Main Level

Choices in 2012: As important as the 2010 elections might be, 2012 also offers an opportunity to address the threats to free enterprise. This session will allow for an informal discussion of how supporters of economic freedom might start planning today.

Jerry Milbank Bill Walton

3:00 - 3:15 pm

Break and Transition to Second Discussion

3:15 – 4:00 pm

Session II of Small Group Discussions



4:00 - 6:00 pm

Free Time

6:00 - 6:50 pm

Gondola Ride to the top of Aspen Mountain Groups will leave every few minutes from the front drive of the St. Regis to walk or ride to the gondolas, only a few blocks away. The trip to the top of Aspen Mountain on the gondola takes about 15 minutes and offers scenic views of the Aspen valley and the surrounding mountains.

6:00 – 9:00 pm Sundeck, Aspen Mountain

Reception & Dinner atop Aspen Mountain

What's Ahead for America?

Charles Krauthammer

9:00 – 10:15 pm Benedicts, Aspen Mountain Cordials & Dessert Buffet

Before descending the mountain, you are welcome to enjoy dessert and a farewell cocktail as you continue your dinnertime conversations. The gondolas will be continuously available to return you to the base of Aspen Mountain following dinner, and they will run until 10:15 pm.

Tuesday, June 29

7:30 – 9:30 am Fountain Courtyard Drop-In Breakfast Buffet

A buffet breakfast will be available for you as you conclude your stay in Aspen. Grab your breakfast and run or stay and converse with your fellow participants.

Understanding and Addressing Threats to American Free Enterprise and Prosperity

Goals & Mission

At our seminars, we work to understand and address the threats to American free enterprise and prosperity. These meetings provide an opportunity to discuss these threats and the appropriate strategies to counter them. To that end, we focus on four main objectives:

- · Attracting principled leaders and investors who will effectively defend our free society
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Our seminars bring together business and philanthropic leaders who possess the vision and knowledge to develop innovative strategies to achieve results. The combination of knowledgeable speakers and motivated participants produces a dynamic environment that inspires creative approaches to advancing a free society.

The Program

This action-oriented program brings together top experts and leaders to discuss – and offer solutions to counter – the most critical threats to our free society. Recent sessions have focused on addressing rapid government growth, countering climate change alarmism and the move toward socialized healthcare, developing strategies to advance liberty on college campuses, strengthening our state-based capabilities, and promoting judicial reform. Past meetings have featured such notable leaders as Supreme Court Justices Antonin Scalia and Clarence Thomas; Governors Bobby Jindal and Haley Barbour; commentators John Stossel, Charles Krauthammer, Glenn Beck, and Rush Limbaugh; Senators Jim DeMint and Tom Coburn; and Representatives Paul Ryan, Mike Pence, and Tom Price.

General Schedule

Saturday,	Jai	nuary	29
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4:30 – 6:00 pm

Welcome Reception for Locals and Early Arrivals

6:00 pm

Small-group Dinners

Sunday, January 30

11:15 am

Luncheon for First-Time Participants

1:00 - 5:00 pm

Formal Program Begins

6:30 – 9:00 pm

Reception & Dinner at Rancho Las Palmas Resort and Spa

Monday, January 31

7:30 am – 4:30 pm

Breakfast / General Sessions / Luncheon

6:30 – 9:30 pm

Reception & Closing Dinner

Tuesday, February 1

7:30 – 9:30 am

Drop-in Breakfast Buffet (No Program)

Meeting Registration

Invitations are non-transferable. Spouses are welcome at all events. You may also register online at www.regonline.com/PalmSprings2011. Registrations received after January 1 will be accepted if space remains.



	Daytime	Phone:	
	Assistan	t:	
	Cell Pho	one:	
	Email: _		
I/We will attend the meeting in Palm Spring understand that my fee for the event will be wai		& January 31. As a first-time participant, I	
Names for nametags (informal):			
I/We cannot attend the Palm Springs meeting	ng.		
☐ Please consider me for future events.	,		
Please include me in informational mailing	gs about issues	addressed at these meetings.	
Accommodations		. 1	
The Rancho Las Palmas Resort and Spa, located in Ranc tooms is held for our group and will be available until De reservations will be handled through our office; <i>please do n</i>	ecember 27, 201	0. For your convenience, all hotel	
Please indicate below if accommodations will be needed ton Saturday or Sunday and depart on Tuesday. The perta 10% federal, state and local tax, a 2% Local Business Intourism assessment fee. A deposit of the first night's chamade seven days before scheduled arrival to receive a refus first-come first-served basis.	night room rate nprovement Di arges will be ma	s below do not include a \$10/night resort fee, strict assessment fee, or a 0.15% California de upon booking. Cancellations must be	
Rooming Details			
☐ I will not require a room at Rancho Las Palmas.	•		
□ Please reserve me a room at Rancho Las Palmas. □ Plaza Room \$209			
Arrival Date: January, 2011 Departure Date: Jan/Feb, 2011	Optional:	☐ I would like a second room.☐ Connecting / ☐ King or ☐ Double	
totel Payment Information		Please return this form to:	
Card Type: American Express MasterCard VISA Vame on Card: Card Number:		Mr. Kevin Gentry Koch Companies Public Sector 600 14 th Street NW, Suite 800	
		Sxp. Date:	
		9 PAAAGGMUII	

Privacy notice: We respect your personal information. We will keep your contact details confidential and will use them only for our internal purposes and for the purpose of making the conference arrangements you have requested. We will maintain your credit card information in a secure fashion and will disclose it only to the relevant hotel for the purposes of securing your reservation. The Rancho Las Palmas Privacy Policy is available on its website.

PARTICIPALITS

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Phil and Nancy Anschutz

Cliff Asness

Nate and Lynda Bachman

Whitney Ball Michael Barone

Frank and Kathy Baxter Steve and Betty Bechtel

Glenn Beck

Benard and Margaret Blasingame

Alan and Lisa Boeckmann

Boysie Bollinger

Patrick and Paula Broe

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David and Ann Brown

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Bob and Martha Buford

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Eric O'Keefe

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PAPTICIPANTS

Kurt and Nancy Pfotenhauer Tim Phillips Ramesh Ponnuru Art and Kathy Pope Russ Roberts Corbin and Barbara Robertson Richard Roder and Karin Hsu Gary and Kathleen Rogers Durk Rorie Chris Rufer Peter Schiff and Martha O'Brien Steve and Christine Schwarzman Rick and Sherry Sharp Mike and Lin Simmonds Peter Smith Dick Strong Michael Sullivan Ray and Ladeine Thompson Lynn Tilton Dave and Melanie True Steve Twist Jim and Gayla Von Ehr Rick and Debra Waller Peter Wallison Bill and Sarah Walton Lew and Myra Ward Dick Weekley Fred and Susie Wehba Nestor Weigand and Darcy Buehler Dick and Mary Beth Weiss Howard and Rhonda Wilkins Don and Sue Wills Larry and Lorraine Winnerman Joe Woodford Earl Wright Karen Wright and Tom Rastin Cliff and Susan Yonce Fred and Sandra Young

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